

THE LARGEST EMPLOYERS IN THE CITY OF BOSTON

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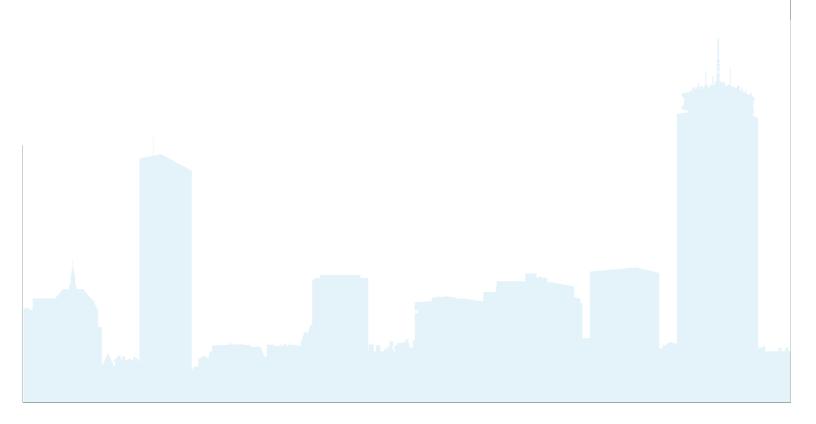


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Executive Summary

The Research Division of the Boston Redevelopment Authority conducted an analysis of the largest private sector companies with 500 or more employees in Boston. This report will be complemented by a survey of these employers, administered by the University of Massachusetts' Center for Survey Research in Boston, to verify employment estimates and to answer the following questions:

- the number of employees that reside in Boston;
- the educational level of employees that live in Boston and;
- the distribution of employees according to their working status e.g. full time or part time.

The analysis was done using secondary data¹ and revealed that there are 111 private sector companies within the city of Boston with 500 or more employees. These establishments account for approximately 191,500 jobs, or 29% of all private jobs in the city. Massachusetts General Hospital is the city's largest employer providing over 14,000 jobs followed by Brigham and Women's with over 11,600 jobs and Boston University with approximately 9,300. Together they provide over 35,000 jobs representing 18% of the jobs supplied by all Boston's largest employers.

The most significant industry sectors among Boston's largest employers are Health Care, Finance and Insurance, and Higher Education. These three industries account for approximately 74% of all employment in Boston's largest employers, or roughly 142,000 jobs across 61 companies.

Boston's Largest Employers

Boston's 111 largest employers can be grouped in two categories, those with 1,000 or more employees and those with 500 to under 1,000 employees. The first group is comprised of 53 private companies and account for approximately 150,000 jobs within the city representing roughly 23% of all private jobs. The second group employs approximately 41,000 people (roughly 6% of all Boston's private jobs) in 58 companies.

The largest employers among the first group are Massachusetts General Hospital (14,207 employees) followed by Brigham and Women's (11,607 employees) and Boston University (9,301 employees). Among the second group, McDonald's Corporation (994 employees), Ropes & Gray LLP (990 employees), and Houghton Mifflin Harcourt Publishing (970 employees) are the three largest employers.

When grouped by industries, the employers with 1,000 or more employees are concentrated in three industries: Health Care (61,000 employees), Finance and Insurance (42,000 employees) and Higher Education (22,000 employees). These industries make up approximately 83% of all private jobs of all industries in this class size.

The industry distribution among companies with 500 to under 1,000 employees is different, with Finance and Insurance occupying the first place (5,559 employees) followed by Legal Services (5,000 employees) and Food Services (5,000 employees). These three industries represent 40% of all private employment in this class.

Largest Industry Sectors Companies with 1,000 or More Employees

Largest Industries:

Top Three:	
Massachusetts General Hospital	14,207
Brigham and Women's	11,607
Children's Hospital, Boston	7,603
·	
Finance and Insurance	Close to 42,000 emplo

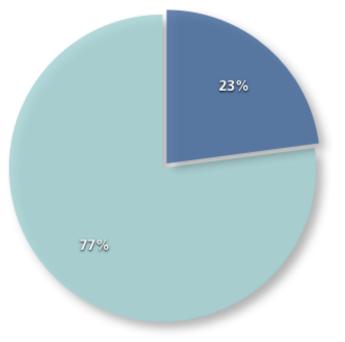
Health Care...... Over 61,000 employees

Finance and Insurance	Close to 42,000 employees
Top Three:	
Liberty Mutual Holding Company Inc	. 7,125
State Street Bank & Trust Co	. 5.600

Higher Education	Close to 22,000 employees
Fidelity	5,457
State Street Barne a mast commission	

top titree:	
Boston University	9,301
Boston College	3,791
Northeastern University	3,564

Private Employment & Large Employers in Boston



- Employment in Companies with 1000+ Employees
- All Other Private Employment

Source: Info USA, 2010, Dun and Bradstreet (D&B), 2010, American Hospital Association (AHA), 2009, New England Board of Higher Education (NEBHE), 2009; Boston Redevelopment Authority (BRA) Research Analysis, 2010.

COMPANY NAME	EMPLOYEE
Massachusetts General Hospital	14,207
Brigham and Women's	11,607
Boston University	9,301
Children's Hospital, Boston	
Beth Israel Deaconess Medical Center	
Liberty Mutual Holding Company Inc	7,125
State Street Bank & Trust Co	
Fidelity	
Boston Medical Center Corporation	
Tufts Medical Center	
Boston College	3,791
Northeastern University	
John Hancock	
Dana-Farber Cancer Institute Inc	
Wellington Management	
Blue Cross Blue Shield of Massachusetts Inc	
Gillette Co	2,200
Brown Brothers Harriman & Co	
ARAMARK Corp	2,039
Boston Globe/New York Times	
New England Financial/Met Life	
Caritas St. Elizabeth's Medical Center	
Pearson Inc	
Verizon New England Inc	
Shaw's	
Eaton Vance Corp	
Suffolk University Hebrew Rehabilitation Ctr	
American Cleaning Co	
MFS Investment Management	1,000
Stop & Shop	
Massachusetts Eye and Ear Infirmary	
CBS/Viacom	
Dunkin' Donuts	
Thomson Reuters	
Bank of New York Mellon Corp	
NSTAR	
Putnam Investments, LLC	
Simmons College	
Bain & Co Inc	
Christian Science Monitor/Publishing	1,300
Ameriprise Financial Inc	
Faulkner Hospital	
Deloitte LLP	
Pioneer Investments Mgmt Inc	1,200
Art Institute of Boston at Lesley University	
Partners Health Care Services Inc	
WGBH Educational Foundation	
Berklee College of Music	
New England Baptist Hospital	1,024
CVS Corp	1,014
KPMG LLP	
AIG (Lexington and Chartis Insurance)	1,000

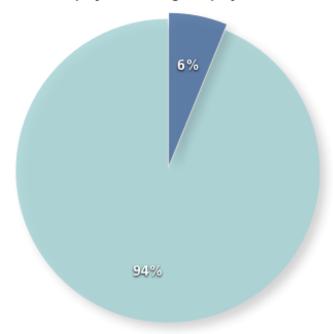
Largest Industry Sectors Companies with 500 to under 1,000 Employees

Largest Industries:

Finance and Insurance	Close to 6,000 employees
Federal Reserve Bank of Boston	950
Citizens Bank	861
Loomis, Sayles & Co	839
Legal Services	Over 5,000 employees
Top Three:	
Ropes & Gray LLP	990
Goodwin Procter LLP	925
Nixon Peabody	900
Food Services	Over 5,000 employees
Top Three:	
McDonald's	994
Au Bon Pain Restaurants	742

Private Employment & Large Employers in Boston

Back Bay Restaurant Group Inc......702



- Employment in Companies with 500 Under 1,000 Employees
- All Other Private Employment

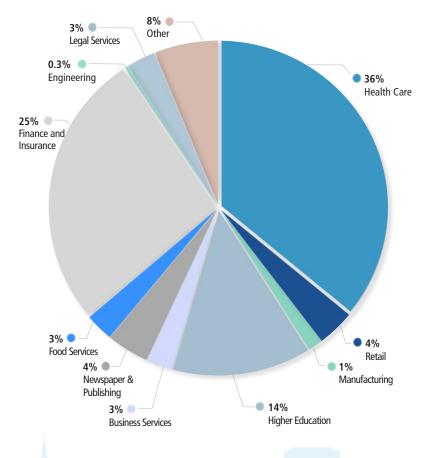
Source: Info USA, 2010, D & B, 2010, AHA, 2009, NEBHE, 2009; BRA Research Analysis, 2010.

COMPANY NAME	EMPLOYEES
McDonald's Corp	
Ropes & Gray LLP	990
Houghton Mifflin Harcourt Pubg	970
Spaulding Rehabilitation Hospital	969
Federal Reserve Bank of Boston	950
Goodwin Procter LLP	925
Pricewaterhousecoopers LLP	
Nixon Peabody	
Citizens Bank National Mentor Healthcare, Inc	
T D Garden	
Loomis Sayles and Co	020
Herald Media Inc	020
Boston YMCA & YWCA	830 271
Pheonix Media/Communications	202 202
Emerson College	
Harvard Pilgrim Health Care Inc	800
Ernst & Young LLP	
Arnold Worldwide LLC	800
Harvard University Graduate Schools	799
New England Conservatory of Music	782
Caritas Carney Hospital	767
Museum of Fine Arts	
Au Bon Pain Restaurants	
Wilmerhale	
Back Bay Restaurant Group Inc	
Joslin Diabetes Center	
Digitas Inc	700
Home Depot	700
Starbucks Corp	699
Bank of America Corp	
Home for Little Wanderers	
Sovereign Bank	
Boston Architectural Center	
Bingham McCutchen LLP	650
Mintz, Levin, Cohn, Ferris, Glovsky and Popeo, P.C	
Dimock Community Corporation	
UNO Restaurants	
Marsh & McLennan Companies	609
Boston Park Plaza Hotel & Towers	600
Edwards Angell Palmer & Dodge	600
Lemuel Shattuck Hospital	501
Bechtel/Parsons Brinkerhoff	575
Bay Cove Human Services	
Wentworth Institute-Technology	555
Plymouth Rock Assurance Corp	
Four Seasons-Boston Hotel	
Action for Boston Community Development	
Sheraton Hotel	
Marian Manor Nursing Home	
Tufts University Graduate Schools	
Deutsche Bank Americas	
WHDH-TV, WLVI, NBC News	
Kayem Foods Inc	
Visiting Nurses Association (VNA) of Boston	
Hill, Holliday, Connors, Cosmopulos Inc	
Lpl Investment Holdings Inc	

Employment by Industry Sectors – Largest Employers

Of the 111 businesses on our list of companies with 500 or more employees, Health Care Services, Finance and Insurance, and Higher Education are the dominant industrial sectors. These three industries account for approximately 74% of all employment in Boston's largest employers, or roughly 142,000 jobs across 61 employers. The following figure summarizes the distribution of those and other industries that represent Boston's largest employers.

Distribution of Employment by Industry Sectors (%)



INDUSTRY SECTOR	JOBS	PERCENT OF TOTAL
Health Care	68,802	36%
Retail	6,998	4%
Manufacturing	2,700	1%
Higher Education	25,873	14%
Business Services	4,809	3%
Newspaper & Publishing	7,881	4%
Food Services	5,192	3%
Finance and Insurance	47,407	25%
Engineering	575	0.3%
Legal Services	5,448	3%
Other	15,907	8%

Source: Info USA, 2010, D & B, 2010, AHA, 2009, NEBHE, 2009; BRA Research Analysis, 2010

Health Care – Largest Employers

The Health Care sector is Boston's largest employer. In 2009, the industry accounted for close to 120,000 employees. With 24 companies and more than 68,000 employees, the Health Care sector is the largest companies amongst those with 500 or more employees. Included on this list are three companies that specialize in child and family health, safety, and counseling services.

Private Employment in

			the Health Care Sector
COMPANY NAME	EMPLOYEES		the freath care sector
Massachusetts General Hospital		Hospital	
Brigham and Women's		Hospital	
Children's Hospital, Boston	7,603	Hospital	
Beth Israel Deaconess Medical Center	7,192	Hospital	
Boston Medical Center Corporation	4,875	Hospital	
Tufts Medical Center	3,915	Hospital	
Dana-Farber Cancer Institute Inc	3,485	Hospital	42%
Caritas St. Elizabeth's Medical Center	1,954	Hospital	
Hebrew Rehabilitation Ctr	1,600	Hospital	P9.0/
Massachusetts Eye and Ear Infirmary	1,425	Hospital	58%
Faulkner Hospital	1,213	Hospital	
Partners Health Care Services Inc	1,125	Misc Ambulatory Health Care Svcs	
New England Baptist Hospital	1,024	Hospital	
Spaulding Rehabilitation Hospital	969	Hospital	
National Mentor Healthcare, Inc	851	Mental Health Facilities	
Harvard Pilgrim Health Care Inc	800	Offices of Physicians	
Caritas Carney Hospital	767	Hospital	Employment in Companies with 500+ Employees
Joslin Diabetes Center	700	Hospital	All Other Private Employment
Home for Little Wanderers	694	Child & Youth Services	Source: AHA, 2009, Manta, 2010; BRA Research Analysis, 2010
Dimock Community Corporation	649	Other Individual & Family Services	
Lemuel Shattuck Hospital	591	Hospital	
Bay Cove Human Services	556	Other Individual & Family Services	
Marian Manor Nursing Home	500	Nursing Care Facilities	
Visiting Nurses Association (VNA) of Boston .	500	Home Health Care Services	

Finance and Insurance – Largest Employers

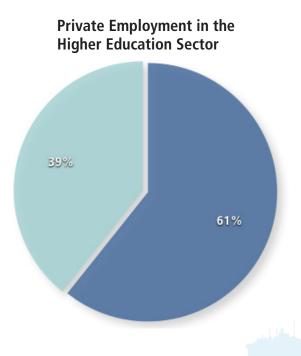
In 2009 Finance and Insurance employed over 80,000 workers in Boston. In 2010, those with more than 500 employees provided over 47,000 jobs. Comprised of six commercial banks, six insurance agencies, and nine investment agencies, the Finance and Insurance industries employ the second largest number of workers of those companies with 500 employees or more.

COMPANY NAME	EMPLOYEES	CATEGORY	Private Employment in the
Liberty Mutual Holding Company Inc	7,125	Insurance Agencies & Brokerages	Finance and Insurance Sector
State Street Bank & Trust Co	5,600	Commercial Banking	Thiance and insulance sector
Fidelity (FMR LLC)	5,457	Investment Advice	
John Hancock	3,522	Insurance Agencies & Brokerages	
Wellington Management	2,658	Investment Advice	
Blue Cross Blue Shield of Massachusetts In	c2,600	Insurance Agencies & Brokerages	
Brown Brothers Harriman & Co	2,082	Investment Banking and Securities Dealing	36%
New England Financial/Met Life	2,012	Insurance Agencies & Brokerages	30%
Eaton Vance Corp	1,700	Securities Brokerage	
MFS Investment Management	1,503	Misc Intermediation	
Thomson Reuters	1,400	Investment Advice	
Bank of New York Mellon Corp	1,386	Commercial Banking	64%
Putnam Investments LLC	1,321	Open-End Investment Funds	
Ameriprise Financial Inc	1,282	Investment Advice	
Pioneer Investments Mgmt Inc	1,200	Misc Intermediation	
AIG (Lexington and Chartis Insurance)	1,000	Insurance Agencies & Brokerages	
Federal Reserve Bank of Boston	950	Commercial Banking	
Citizens Bank	861	Commercial Banking	
Loomis Sayles and Co	839	Investment Advice	
Bank of America Corp		Commercial Banking	Employment in Companies with 500+ Employees
Sovereign Bank	661	Commercial Banking	All Other Private Employment
Plymouth Rock Assurance Corp	550	Direct Property & Casualty Insurers	Source: Manta, 2010, NEBHE, 2009; BRA Research Analysis, 2010
Deutsche Bank Americas	500	Investment Advice	Source. Marita, 2010, NEOTE, 2000, DIA Resculet Altalysis, 2010
Lpl Investment Holdings Inc	500	Investment Advice	

Higher Education – Largest Employers

The Higher Education sector has been one of the largest employers in Boston. In 2009, it employed close to 43,000 people (6% of Boston's 2009 employment). Thirteen of the more than 30 institutions of higher education employ 500 or more workers, making this the third largest sector on the list of Boston's largest employers.

COMPANY NAME	EMPLOYEES	CATEGORY
Boston University	. 9,301	Colleges and Universities
Boston College	. 3,791	Colleges and Universities
Northeastern University	. 3,564	Colleges and Universities
Suffolk University	. 1,632	Colleges and Universities
Simmons College	. 1,307	Colleges and Universities
Art Institute of Boston at Lesley University .	. 1,127	Colleges and Universities
Berklee College of Music	. 1,049	Colleges and Universities
Emerson College	. 805	Colleges and Universities
Harvard University Graduate Schools	. 799	Colleges and Universities
New England Conservatory of Music	. 782	Colleges and Universities
Boston Architectural Center	. 661	Colleges and Universities
Wentworth Institute-Technology	. 555	Colleges and Universities
Tufts University Graduate Schools	. 500	Colleges and Universities



Employment in Companies with 500+ EmployeesAll Other Private Employment

Source: Manta, 2010, NEBHE, 2009; BRA Research Analysis, 2010

Methodology and Data Sources

The American Hospital Association (AHA) database was used for all hospital listings. The New England Board of Higher Education (NEBHE) database was used for college and university listings. To determine Boston's largest private employers aside from hospitals and institutions of higher education, the private secondary databases of InfoUSA, Dun & Bradstreet, and Manta (a public internet database) were used.

For initial sorting, InfoUSA and Dun & Bradstreet data entries were grouped by parent (corporation) numbers and duplicate entries were eliminated. In cases of multiple listings with different employment numbers, office locations and square footage was used to determine possible number of employees. Several employers were telephoned to verify employment and location. Manta was primarily used to verify North American Industry Classification System (NAICS) codes.

Data from the Boston Redevelopment Authority's 2010 Economy Report was used to compare 2009 and 2010 employment. For more information on the Economy Report, visit:

http://www.bostonredevelopmentauthority.org/Research/Research.asp

The sources used in this report come from six major databases. They are:

- InfoUSA, 2010;
- Dun and Bradstreet, 2010;
- American Hospital Association, 2009;
- New England Board of Higher Education, 2009;
- Manta, 2010; and
- The Boston Economy Report, 2010.