

Fairmount Indigo Planning Initiative

Corridor-wide
Advisory Group (CAG)

Community Vision

Wednesday, December 12th 12/12/12

Prepared by:

The Cecil Group Team

The Cecil Group
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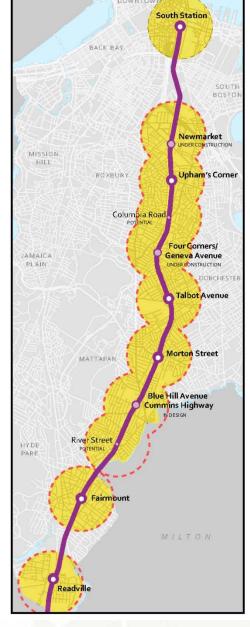




Agenda

- Welcome and Introductions
 - Co-Chair Discussion
- 2. Overview of the Community Forum
- 3. Corridor Shared Themes
- Additional Station Areas
- 5. Greenway Presentation
- 6. Talbot Norfolk Triangle LEED ND
- 7. Next Steps







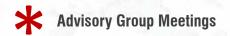
Welcome and Introductions



	July	August	September	October	November
Corridor-wide		A 2500	7 V		1 4
Task 1: Existing Conditions	*	*	*		
Task 2: Community Vision	(Introduction)	(Existing	(Conditions	*	* 0
		((Commu	nity Vision)
Station Area				7/	
Task 1: Existing Conditions		*	*	*	
Task 2: Community Vision		(Introductio	n) (Existin	g Conditions)	

Fairmount Indigo PLANNING INITIATIVE

Welcome and Introductions





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1	(Growth Strat	egy)	(Gro	wth Strategy)	Report
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		(Branding and	d Identity)		- 4
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1		100			*
	*	(Vision)	(Vision) (Growth Strategy)	(Vision)	December January February March April (Vision) (Growth Strategy) (Growth Strategy)

Two Additional Stations



Fairmount Indigo PLANNING INITIATIVE



- 1. Engaging and dynamic discussions
- 2. Review of station area word cloud results
- 3. CAG member perspectives
- 4. Review of overarching themes





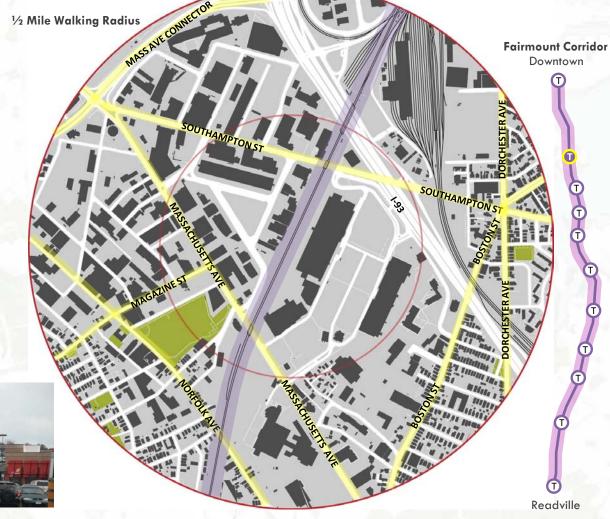






Newmarket Characteristics

Station Status	Under Construction (opening in 2013)
Station Population (within ½ mile)	5,000
Dominant Land Use	Commercial
Typical Daily Boardings (2009)	Not in operation
Bus Connection(s)	Routes 8 and 10
Major Cross Street	Mass Ave
Major Open Space	Clifford Playground





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Newmarket









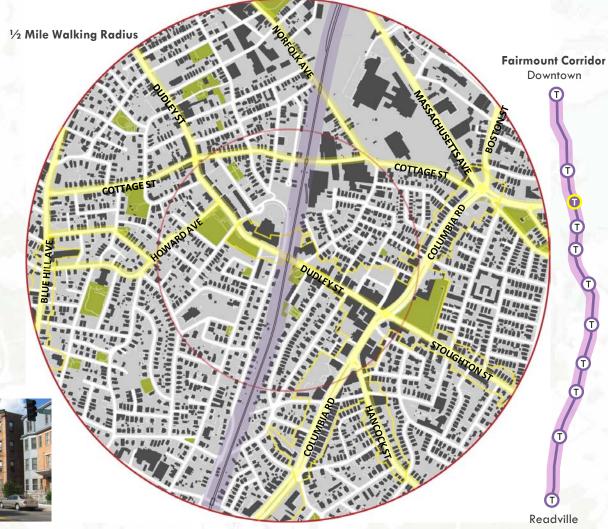




Fairmount Indigo PLANNING INITIATIVE



Upham's Corner Characteristics		
	Station Status	Current Station
	Station Population (within ½ mile)	17,000
	Dominant Land Use	Residential
	Typical Daily Boardings (2009)	154
	Bus Connection(s)	Routes 15, 41 and 16
	Major Cross Street	Dudley Street
	Major Open Space	Hannon Playground





























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1/2 Mile Walking Radius

Columbia Road Characteristics		
Station Status	Potential Station	
Station Population (within ½ mile)	18,000	
Dominant Land Use	Residential	
Typical Daily Boardings (2009)	Not in operation	
Bus Connection(s)	Route 16	
Major Cross Street	Columbia Road	
Major Open Space	Ceylon Park and Brunswick-King Play Area	













Readville





Columbia Road













Fairmount Indigo PLANNING INITIATIVE



Four Corners/Geneva Characteristics

Station Status	Under Construction (opening in 2013)	
Station Population (within ½ mile)	16,000	
Dominant Land Use	Residential	
Typical Daily Boardings (2009)	Not in operation	
Bus Connection(s)	Routes 19 and 23	
Major Cross Street	Washington Street	
Major Open Space	Franklin Park	

















Four Corners/Geneva Avenue













Fairmount Indigo PLANNING INITIATIVE



Talbot Avenue Characteristics		
Station Status	Current Station	
Station Population (within ½ mile)	13,000	
Dominant Land Use	Residential	
Typical Daily Boardings (2009)	Not in operation	
Bus Connection(s)	Routes 22, 23, 26 and 29	
Major Cross Street	Talbot Avenue, Washington Street	
Major Open Space	Harambee Park	









Talbot Avenue















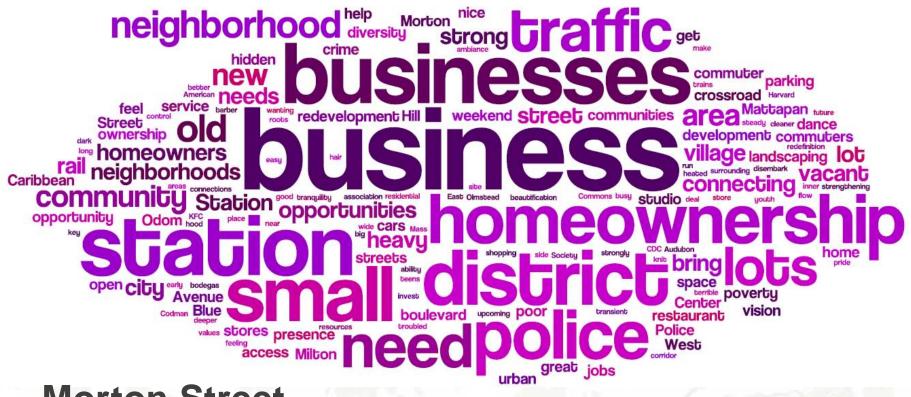
Fairmount Indigo PLANNING INITIATIVE



Morton Street Characteristics		
Station Status	Current Station	
Station Population (within $\frac{1}{2}$ mile)	14,000	
Dominant Land Use	Residential	
Typical Daily Boardings (2009)	203	
Bus Connection(s)	Routes 21 and 26	
Major Cross Street	Morton Street, Norfolk Street	
Major Open Space	Mildred Avenue Middle School Playground	







Morton Street













Fairmount Indigo PLANNING INITIATIVE



Blue Hill/Cummins Characteristics Station Status In Design 10,000 **Station Population** (within ½ mile) **Dominant Land Use** Residential Typical Daily Not in operation Boardings (2009) Route 28 and 30 Bus Connection(s) Major Cross Street Blue Hill Avenue, Cummins Highway, River Street







Hunt Playground





Major Open Space





Blue Hill Ave/Cummins Highway













Fairmount Indigo PLANNING INITIATIVE



River Street Characteristics		
Station Status	Potential Station	
Station Population (within ½ mile)	8,000	
Dominant Land Use	Residential	
Typical Daily Boardings (2009)	Not in operation	
Bus Connection(s)	Route 24 and 33	
Major Cross Street	River Street	
Major Open Space	Ross Playground, Neponset River Reservation	









River Street









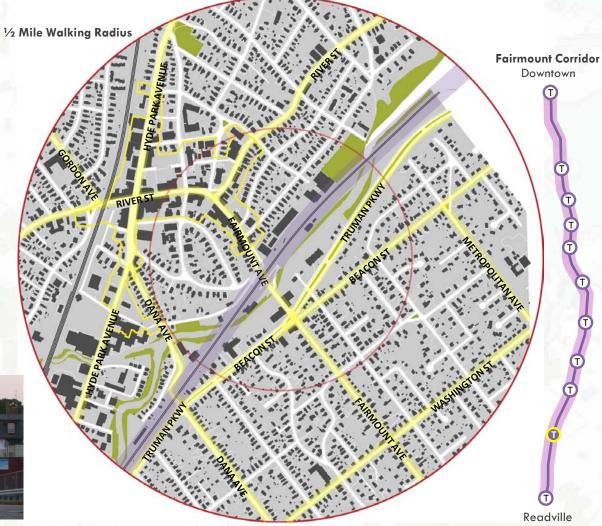




Fairmount Indigo PLANNING INITIATIVE



Fairmount Characteristics		
Station Status	Current Station	
Station Population (within ½ mile)	8,000	
Dominant Land Use	Residential	
Typical Daily Boardings (2009)	218	
Bus Connection(s)	Routes 24, 32 and 33	
Major Cross Street	Truman Parkway	
Major Open Space	West Street Park	







Fairmount Indigo PLANNING INITIATIVE





Fairmount







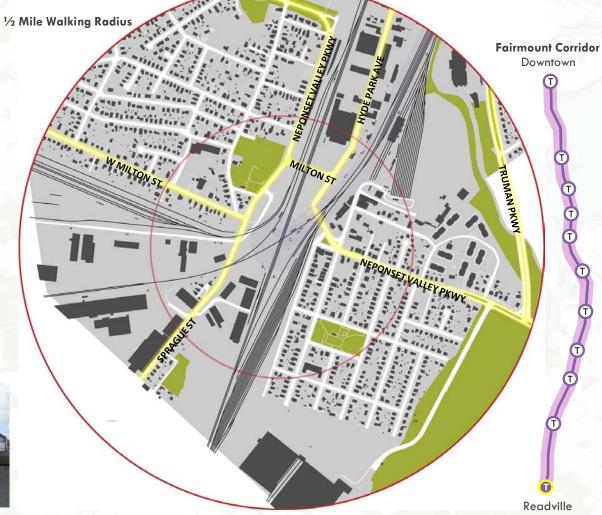




Fairmount Indigo PLANNING INITIATIVE



Readville Characteristics		
Station Status	Current Station	
Station Population (within ½ mile)	3,000	
Dominant Land Use	Residential	
Typical Daily Boardings (2009)	223	
Bus Connection(s)	Routes 32 and 33	
Major Cross Street	Milton Street	
Major Open Space	Neponset River Reservation, Lacono/Readville Playground	







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CAG member perspectives











Fairmount Indigo PLANNING INITIATIVE

Corridor Shared Themes Synthesizing a Vision

Previous studies goals and objectives

Community Forum responses

Prioritize based upon frequency

Prioritize based upon frequency

Shared Corridor issues and priorities

- *Frames vision, strategy and next steps
- *Establishes method to select (2) stations
- *Informs station-area planning

Fairmount Indigo PLANNING INITIATIVE

Synthesizing a Vision

Corridor-wide Scale:

Branding, vision

Corridor Identity

Culturally rich residential neighborhoods, served by corridor Main Streets and village centers, book-ended by vital job centers

Corridor-wide Scale:

economics, urban design, sustainability Corridor-wide Plan (Comprehensive Corridor Plan)

Diverse collection of station areas and neighborhoods each with a unique set of priorities and characteristics that are cultivated to create synergy in the corridor

Neighborhood Scale:

economics, urban design, public realm/landscape, complete infrastructure, sustainability

Station Area Plans

Reinforce Upham's Corner as a vibrant commercial village center that is a cultural destination surrounded by active residential neighborhoods

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Corridor Shared Themes

- Continue to evolve the transit system to provide equitable transit access including addressing fare, frequency of service, additional stations, weekend service and integration with the rapid transit network.
- Empower upward mobility of corridor residents through job creation and access to jobs supported by new mixed-use development and reuse of underutilized land and buildings
- Create a corridor-wide place of pride for residents and businesses building upon cultural diversity. Develop destinations and events along the corridor to support a sense of community – "Fairmount Indigo Line Festival"
- Create unique district identities cultivating ethnic and cultural attractions that celebrate diversity and that are brought together by unifying corridor elements

Corridor Shared Themes

- Evolve from "pass-through communities" to create places to stop and gather, places that are destinations. Change people's perception of what the Corridor is all about
- Develop and use rail stations as the "Front Door" of neighborhoods that better connect to neighborhoods, arts and retail. Develop a sense of place at stations and create attractive neighborhood centers
- Create corridor housing that address affordable ownership and develop amenities that will benefit current residents and businesses while limiting displacement
- Improve quality of life by greening the corridor with pocket parks and public spaces
- Create good walking and biking places addressing neighborhood and station area lighting and safety



Corridor Shared Themes

Topic

Most Frequently Discussed Themes

Economic Development	Attract new businesses/customers to corridor Activate underutilized buildings and sites	Business incubators and job training centers More small business support/business diversity
	 Create more job/training opportunities for youth Connect to more jobs downtown 	 Create a corridor Business Improvement District Need storefront improvements of businesses
Place/Land Use	Vibrant uses/destinations around stations Rever / invest in vaccent or underwood land.	More housing to support businesses and stores
	 Reuse/invest in vacant or underused land Target uses (market, restaurant) for corridor 	 Encourage mixed-use and denser development Ability to find everything you need along the corridor
	Reinforce every station with its own identity	Stations as a "Front Door" neighborhood gathering place
Housing	Increased density brings activity and business	Avoid displacement of residents due to new investment
Tiousing	Mixed income and mix of housing types	Need for quality affordable and workforce housing
	More homeownership opportunities	More housing in walking distance of stations
N Th Zillian T	Absentee landlords are a problem	Use vacant and abandoned land for new housing at rail
Transportation	 Address transit equity – fare, frequency, rapid rail 	Connections from stations to commercial areas
Transportation	 Improve local station multi-modal connections 	Hubway stations at rail stations and destinations
	 Address parking near stations and retail uses 	Special rail fares, reduced rates to attract ridership
	 Create awareness of stations and neighborhoods 	Improve signage and wayfinding for stations/areas
Public Poolm /Onon Space	Capitalize on Franklin Park as resource	Add community and event information at stations
Public Realm/Open Space	 Unifying streetscape elements – clean, lights, trees 	Need more community meeting places
	 Reclaim/reprogram vacant and blighted lots 	 Urban agriculture for jobs and healthy food sources
	New Emerald Necklace/Southwest Corridor	More and better access to parks, community gardens
Ovelity of Life	Pride in community	Increase family-oriented activities
Quality of Life	 Improve safety and perception of neighborhoods 	Improve general community cleanliness
	Capitalize on cultural diversity at each station	Distribute resources throughout neighborhoods
	Destination corridor events and festivals	Too many cars through area, slow down traffic

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Sorting Themes and Issues

Economic Development Most Frequently Discussed

- Arts as an economic engine
- Create more job/training opportunities (including for youth)
- Attract new businesses/customers/ residents
- Small business support and business diversity
- Access to more jobs city and region
- Create a corridor business development and promotion (BID)
- Need storefront improvements of businesses
- Innovation along corridor
- Job Creation inclusive opportunities

- New business opportunities
- Development of job incubators and training
- Support small business/business diversity
- New residential to support activity
- Improve downtown and job center commutes
- Reinforce center/Main Street district and efforts
- Targeted development opportunities



Sorting Themes and Issues

Land Use

Most Frequently Discussed

- More services (retail, restaurant, shopping)
- Destinations and cultural attractions
- Stations as a "Front Door" neighborhood gathering place
- Encourage mixed-use and high density development
- Reuse vacant or abandoned land
- Reinforce distinct station identities
- Ability to find everything you need along the corridor
- Affordable space for businesses

- Proximity to services and shops
- Concentration of destinations
- Activity and development focused on the immediate station area
- Mixed-use project development
- Focus new residential and mix of residential to support other activity
- Targeted reuse/redevelopment of vacant sites
- Reinforce distinct cultural destinations
- Proximity to jobs and opportunity

Prioritizing Emerging Topics and Issues

Housing

Most Frequently Discussed

- Need for quality affordable and workforce housing
- Mixed income and mix of housing types (live/work, micro)
- More resident involvement in community
- Increased density brings activity and business
- More homeownership opportunities
- Absentee landlords and building maintenance issues
- Housing in close walking distance of stations
- Avoid displacement of residents due to new investment
- Improve housing stock/quality
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- Focus on quality work force housing
- Mixed income and mix of housing opportunity
- Increased housing density
- Reinvestment in existing buildings for residential
- Integrated displacement prevention strategy
- Improvements to existing housing and building stock

Prioritizing Emerging Topics and Issues

Transportation

Most Frequently Discussed

- Address transit equity lower fare, increase service/frequency, operate on weekends, integrate with rapid rail
- Dedicated bike lanes and amenities
- Hubway at stations/destinations
- Address parking near stations and retail uses
- Improve local multi-modal connections
- Create awareness of stations and neighborhoods
- Improve signage and wayfinding for stations/areas
- Create walking places
- Connections from stations to commercial areas/main streets/job centers

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- Enhance bike access and amenities including Hubway
- Parking management at station and main streets
- Multi-modal connections and access
- Pedestrian connections to station
- Develop signage and wayfinding for stations/areas
- Direct connection between station and activity centers
- Connected and walkable pattern of streets and sidewalks



Prioritizing Emerging Topics and Issues

Public Realm/Open Space Most Frequently Discussed

- Improve streetscape elements clean, lights, trees
- More and better access to parks, community gardens, trails and recreation
- Urban agriculture for jobs and healthy food production and markets
- New open spaces, pocket parks and community gardens
- Reclaim/reprogram vacant and blighted lots
- Improve signage and wayfinding
- Capitalize on existing resources (Franklin Park)
- Add community and event information at stations

Translated Into Issues

- Streetscape and public realm improvements
- Better use existing open space resources
- Community gardens and urban agriculture
- New open space resources
- New uses for vacant lots
- Community event, signage, and information resources
- Enhance access to existing open space network

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Prioritizing Emerging Topics and Issues

Quality of Life

Most Frequently Discussed

- Improve safety and perception of neighborhoods
- Need for community centers
- Improve general community cleanliness
- Create great walking places
- Increase family-oriented activities
- Embrace cultural diversity
- Pride in community
- Capitalize on cultural diversity at each station
- Destination corridor events and festivals
- Environmental quality and clean-up

Translated Into Issues

- Corridor safety and perception
- Access to community centers and resources
- Neighborhood cleanliness
- Corridor/community pride
- Walkable communities and places
- Cultural diversity, corridor events and festivals
- Enhance family-oriented places
- Quality of the environment



Corridor Shared Themes

Topic

Translating themes into issues

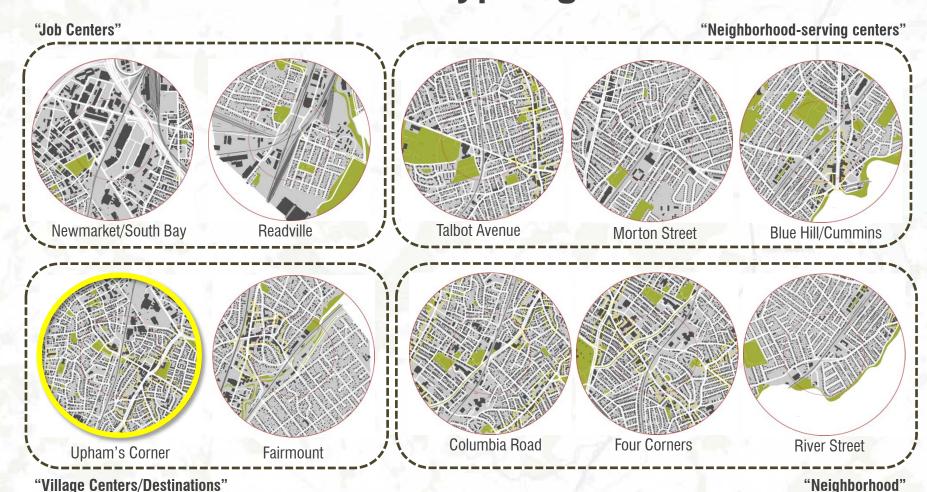
Economic Development	 New business opportunities/growth strategy Targeted development opportunities Development of job incubators and training Improve downtown and job center commutes 	 Support small business support/business diversity Reinforce center/Main Street districts and efforts New residential to support activity
Place/Land Use	 Concentrate activity and new development at station area Target reuse/development of vacant sites Create and expand commercial opportunities 	 Focus new residential and mix of residential to suppo other activity Increase development density to attract new uses Reinforce cultural and commercial destinations
Housing	 Increased housing density Mixed income and mix of housing opportunity Reinvestment in existing buildings for residential 	 Integrate displacement prevention strategy Focus on quality work force housing Infill housing to develop continuous walkable blocks
Transportation	 Address transit equity – fare, frequency, rapid rail Improve local station multi-modal connections Address parking near stations and retail uses Create awareness of stations and neighborhoods 	 Connections from stations to commercial areas Hubway stations at rail stations and destinations Special rail fares, reduced rates to attract ridership Improve signage and wayfinding for stations/areas
Public Realm/Open Space	 New open spaces/expand open spaces Existing open space resources Streetscape improvements/unifying elements Reclaim/reprogram vacant and blighted lots 	 Bicycle/path connections to resources Community event and information resources Open space, urban agriculture, green jobs, and health food
Quality of Life	 Corridor/community pride Perception, safety and cleanliness of neighborhoods and stations Cultural diversity at each station with corridor events and festivals 	 Community resources distributed throughout neighborhoods Congestion, traffic calming and pedestrian issues
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Corridor Shared Themes

Location	Most relevant priority or issue by station area						
	Economic Development	Place/ Land Use	Housing	Transportation	Public Realm/ Open Space	Quality of Life	
Newmarket	New business/ growth	 Expand commercial opportunities 	Displacement prevention	• Pedestrian connections	Streetscape improvements	Congestion and traffic concerns	
Upham's Corner	Reinforce cent	• Reinforce cultural and commercial	 Infill housing at vacant blocks 	• Connect station to center	New open spaces	 Cultural diversity, corridor pride 	
Columbia Road	• Incubators/ training	Development density	Mixed income housing	Multi-modal connections	• Existing open space resources	 Congestion and traffic concerns 	
Four Corners/Genev	• Incubators/ training	Focus new residential	Housing density	 Multi-modal connections 	 Existing open space resources 	 Perception and safety 	
Talbot Avenue	• Targeted development	 Focus new residential 	Housing density	Multi-modal connections	• Existing open space resources	 Perception and safety 	
Morton Street	• Targeted development	Concentrate activity at station	 Infill housing at vacant blocks 	• Pedestrian connections	Streetscape improvements	• Community resources	
Blue Hill Avenue/ Cummins Highway	Reinforce center	 Target reuse, redevelopment 	 Reinvest in existing buildings 	Connect station to center	Existing open space resources	 Congestion and traffic concerns 	
River Street	• Improve access	Development density	Housing density	Multi-modal connections	• Existing open space resources	Community resources	
Fairmount	Reinforce cent	Reinforce cultural and commercial	Infill housing at vacant blocks	• Connect station to center	New open spaces	Cultural diversity	
Readville Fairmount Indigo PLANNING INITIATIVE	New business/ growth	Expand commercial opportunities	Displacement prevention	Pedestrian connections	• Streetscape improvements The Cecil Gro	Congestion and traffic concerns Oup Team	



Additional Station Areas Potential Station Area Typologies



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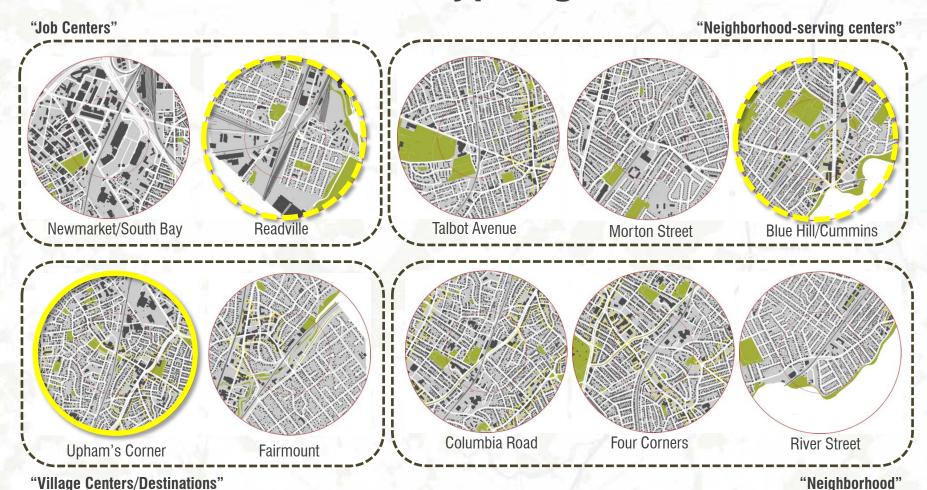
The Cecil Group Team

Additional Station Areas Possible Selection Criteria

- Diversity among station typologies
 - Type/mix of uses
 - Stop population
 - Issues/opportunities
- Activity underway or in planning
 - Build momentum for processes underway
 - Give needed attention
- Opportunities for improvements
 - Confluence with other transit
 - Parcels available for redevelopment



Additional Station Areas Potential Station Area Typologies

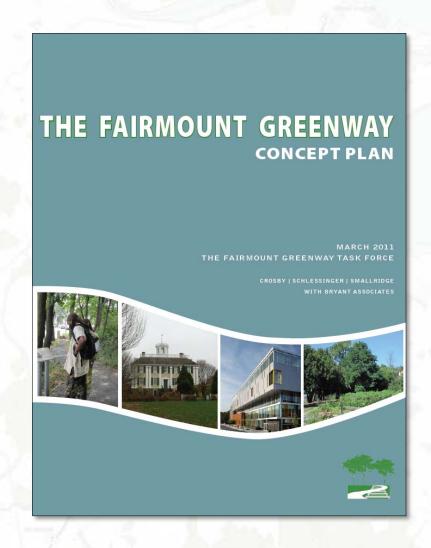


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The Cecil Group Team

Greenway Presentation

- Fairmount Greenway Task Force:
 - Fairmount/Indigo Line CDC Collaborative
 - Dorchester Bay EDC
 - Dudley Street Neighborhood Initiative
 - Quincy Geneva Housing Corporation
 - Project Right
 - Codman Square NDC
 - Greater Four Corners Action Coalition
 - Mattapan Community Development Corporation
 - Boston Natural Areas Network
 - Southwest Boston Community Development Corporation
 - 02136 All Things Hyde Park







THE FAIRMOUNT GREENWAY

Path and Place

BRA FIPI CAG BRIEFING December 12, 2012

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The Cecil Group Team

Our primary goal is to take a holistic approach to:

- Neighborhoods
- Housing
- Transit
- Economic development
- Jobs
- Green and open space

Community-driven planning for the Greenway started in 2008:

- Convened the Greenway Task Force, a partnership of CDCs and community-based organizations along the Corridor
- Organized residents to identify key vacant parcels in their neighborhoods
- Retained Crosby | Schlessinger | Smallridge to work with us on developing a design concept plan and strategic implementation plan
- Sponsored two community planning sessions in each of the five Fairmount neighborhoods 2009-2010
- Consulted with various public agencies
- Involved over 400 residents in planning

The Greenway Task Force led the Planning Process



















Greater Four Corners Action Coalition

02136 -All Things Hyde Park

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Created a shared vision that:

- Unifies neighborhoods and the Corridor as a whole
- Creates access to open space and opportunities for walking, biking and recreation
- Generates community connections and links to neighborhood destinations
- Places a unique claim on part of the City and raises the quality of life

The Plan

Path

The Path creates an alignment that:

- Loosely follows the Fairmount Commuter Rail Line route
- Follows a reasonably direct route
- Accommodates family, recreational, and commuting cyclists and pedestrians
- Provides links to neighborhoods and transit stops

The Existing Path





Middled Washington being to the language of th

Design considerations are:

- Signage, paving colors, and materials
- Access to MBTA stations
- Interpretive elements including public art reflecting neighborhoods' rich cultural history and special characteristics
- Safety and security, lighting
- Accessibility
- Shelters

Neighborhood loops connect to place-based destinations:

- Local business districts
- Schools
- Community Centers
- Libraries
- Community gardens
- Urban Agriculture sites
- Parks and playgrounds

The Plan

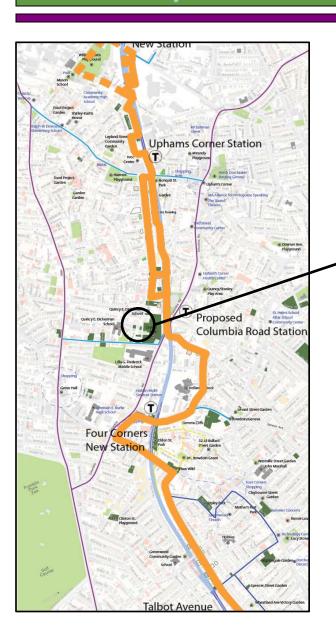
Place

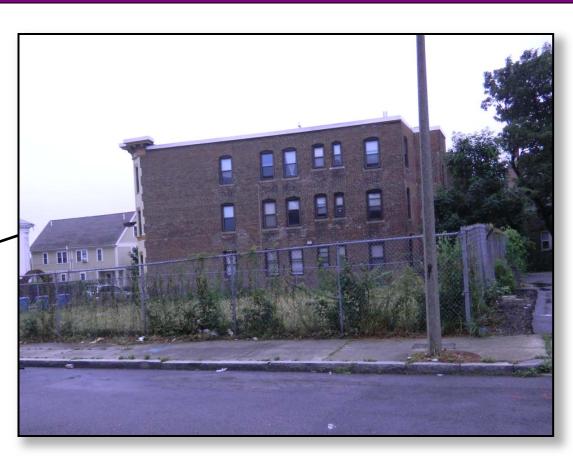
Each neighborhood will create new uses for currently vacant land:

1st Year Priority Parcels:

- Lawrence Avenue and Coleus Park
- •218-224 Washington Street
- •94-114 Ballou Avenue
- Mattapan Parcel (TBD)
- •Old Doyle Playground, River Street

Priority Parcel: Lawrence Avenue & Coleus Park

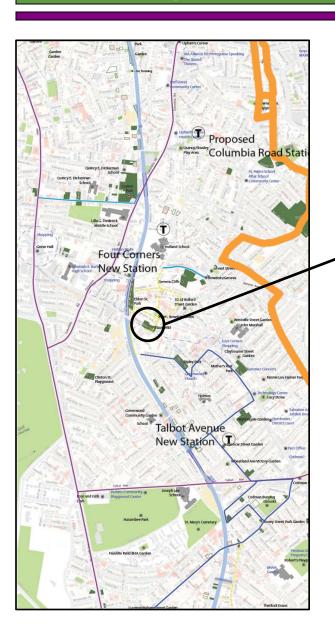




Lawrence Street & Coleus Park

Owner: Quincy Geneva Housing Corporation Possible Use: Community Garden 0.3 acres

Priority Parcel: 218-224 Washington Street



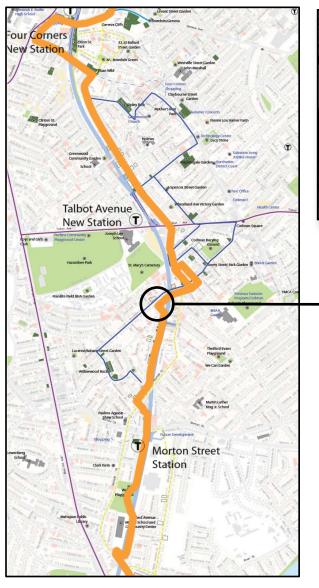


218-224 Washington Street

Owner: City of Boston
Proposed Use: Urban Wild

0.7 Acres

Priority Parcel: 94-114 Ballou Avenue





94-114 Ballou Avenue

Future Rendering

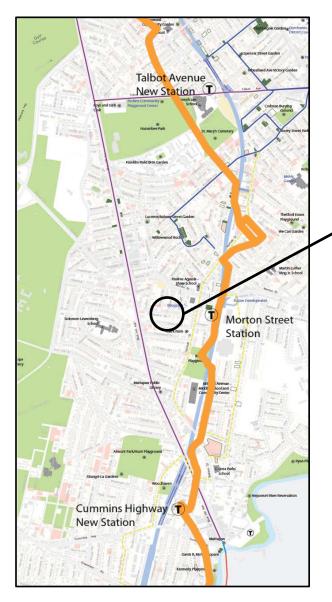
Owner: City of Boston

0.53 Acres "OASIS" on Ballou

Proposed Use: Multi-Purpose (tot lot, community garden,

education center)

Possible Mattapan Parcel: 44 Woolson Street





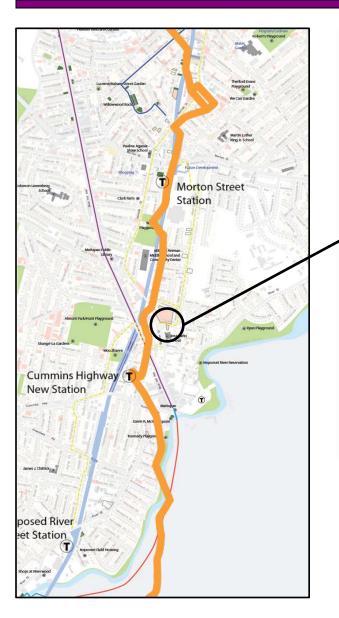
44 Woolson Street

Owner: City of Boston

Possible Use: Community Garden

0.075 Acres

Possible Mattapan Parcel: Cookson Terrace





Cookson Terrace

Owner: City of Boston
Possible Use: Urban Wild
2.5 Acres

Priority Parcel: Doyle Playground





Doyle Playground, Hyde Park

Owner: Mass DCR

Possible Use: to be determined Acres: to be determined

City of Boston Initiatives

Initiative	Goal	Fairmount Greenway Connection
Complete Streets	Streets that are safe, attractive, and conducive to healthy active transportation which will reduce incentives for car ownership	The Greenway Task Force considered the Complete Streets vision as the basis for the Fairmount Greenway.
Climate Action Plan	Reduction of vehicle miles traveled (VMTs) in Boston 2020, 7.5% below 2010 figures	The Fairmount Greenway will promote incentives to alternate between walking/cycling and public transportation.
Grow Boston Greener	Initiative with goal of planting 100,000 new trees in Boston by 2020 and increasing the total number of trees by 20%	Will feature trees along the paths to provide shade, path beautification and a common thread along the Greenway Corridor.
Boston Bikes	2011 will complete a plan to guide infrastructure improvement of nearly 140 miles by 2020 and the city hopes to include separated bike lanes.	Will create safe paths for bicyclists and connect current existing bicycle paths.
Communities Putting Prevention to Work (CPPW)	Increase active transit and improve neighborhood-based food production	Will provide a safe, convenient, attractive path for pedestrians and bicyclists connecting to neighborhood loops and priority open spaces parcels which will become community gardens, children's play areas and other green community spaces.

The Greenway concept plan has support from:





Federal Sustainable Communities Partnership





We have successfully raised \$750,000 for planning



The Jessie B. Cox Trust

MERCK FAMILY FUND

Protecting the Natural Environment.

Strengthening the Urban Community.



We have commitments for implementation funding from:

- Great Neighborhoods Initiative (Mass Smart Growth Alliance)
- Sustainable Communities Regional Planning Grant (Metropolitan Area Planning Council)

To move forward, we must leverage support for implementation:

- Funding
- Ownership
- Management & Stewardship
- Maintenance
- Insurance
- Phasing

We are committed to working with the City and the CAG on implementation:

- Incorporate the Greenway path as a major element in Corridor-wide planning as well as in the local (Crossroads) planning processes
- Build on the work that has already been done by the Fairmount Greenway Task Force and the support from the corridor neighborhoods
- Collaborate with us on raising funds for pilot segment and neighborhood parcel development
- Work with us on implementation of the pilot segments and individual parcel development

"The car is no longer the king in Boston..."

Mayor Thomas Menino, at the launch of the Complete Streets Initiative in the fall of 2009

Questions and Discussion

Next steps

- Synthesis of community vision
- Growth Strategy interviews and setting targets
- Branding and Identity focus group meetings
- CAG vision statement and additional station selection
- Upham's Corner community visioning forum
- Upham's Corner market analysis

Next Steps





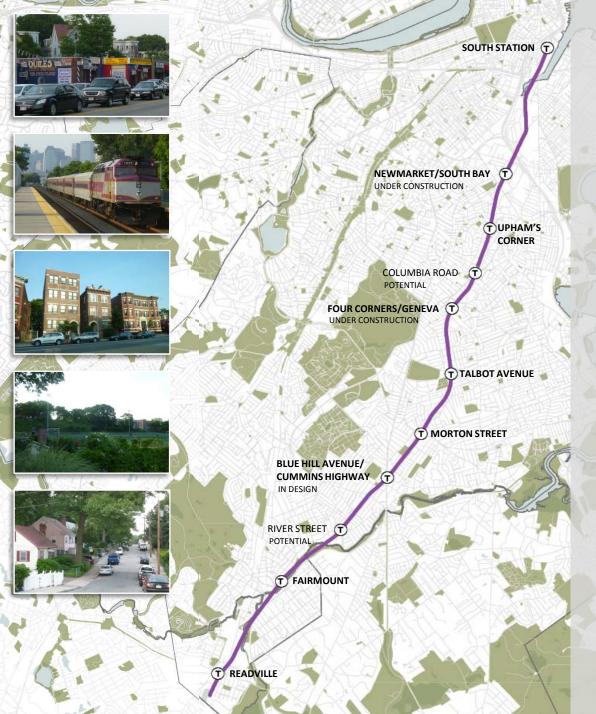
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Corridor-wide) - 1
Task 2: Community Vision	*		1			
Task 3: Growth Strategy	(Vision)	(Growth Strat	egy)	(Gro	owth Strategy)	Draft Report
Task 4: Branding and Identity			977	*		
Station Area			(Branding and	d Identity)		1.
Task 2: Community Vision	*	C)		-/-	_ 1
Task 3: Econ./Develop. Plan		*				
Task 4: Transit/Public Realm			*	*	0	
Task 5: Develop. Scenarios			KIV.			*

Two Additional Stations



Fairmount Indigo PLANNING INITIATIVE





Fairmount Indigo Planning Initiative

Corridor-wide
Advisory Group (CAG)

Community Vision

Wednesday, December 12th 12/12/12

Prepared by:

The Cecil Group Team

The Cecil Group
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